



PRIME

Platform of Rail Infrastructure Managers in Europe

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General Presentation KPIs & benchmarking PRIME 11, Brussels

16th of November 2017
Mr Jan Pettersson

Agenda

1. Project status
2. Next steps
3. Transparency

(Info)

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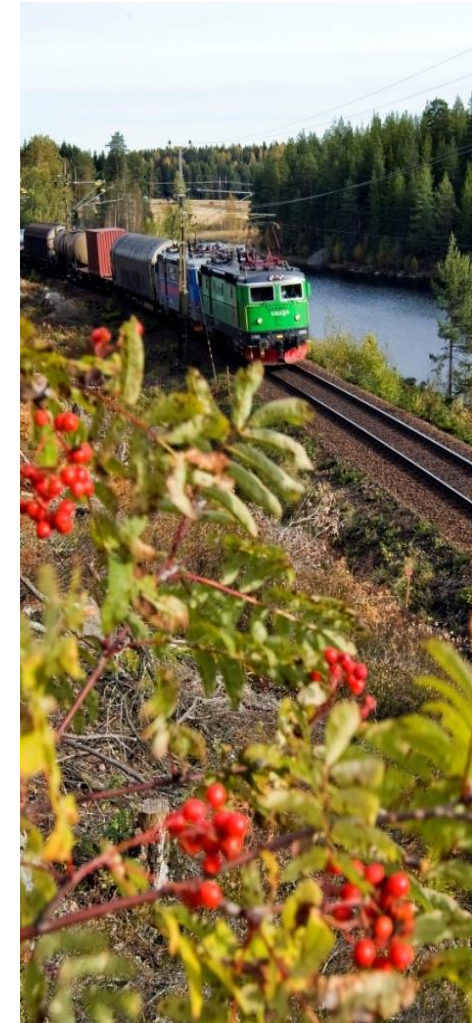
(Decision)



Project status

Finalized deliveries;

- ✓ KPI catalogue version 2.0
- ✓ New future KPIs for Market & HR(Human resources)
- ✓ Data collection 2012 - 2016
- ✓ The IT-Tool
- ✓ Structure for the Benchmarking report
- ✓ Concept for transparency
- ✓ Meeting plan 2018



Next steps

Until PRIME 12

- ✓ Appoint a new chair for the subgroup on the 12th of December 2017
- ✓ Continue validate the data
- ✓ Meeting with subgroup and PRIME representatives on the 17th of May in Paris
- ✓ Deliver the Benchmarking report

Always ongoing!

- ✓ Continue to refine the Catalogue and the IT-tool
- ✓ Adding more data into the system
- ✓ Taking care of new members!



From PRIME 10 - minutes

All data are only for IMs internal use and a Non-Disclosure Agreement (NDA) should be signed by the PRIME members

MB noted that while it is understandable that at this stage data should be kept for internal use, over time as confidence in the quality and comparability of the data improves, PRIME should become gradually more transparent.

AQ concluded that the proposals of the subgroup chair have been accepted with the following additional remarks (a) PRIME members will follow a step by step approach to transparency, as decided from the beginning

From the minutes of Subgroup-meeting, 24/25-10-2017:

NDA would not work, no go. CEOs have said they want transparency, gradually at least. **Many want full transparency**, this would broaden significantly opportunities for using the benchmarking results. We should keep 2 categories - public and confidential. Confidential not to be put into the system. Reciprocity will apply in the IT system. Then apply step by step approach – putting pressure to some members to advance. Nevertheless, until we release the first benchmarking report, all data will be kept within the group.

Given that NDA is not an option and many want full transparency, a solution needs to be found!

Option 1:

All data in the IT system is public. Sensitive or confidential data should not be entered into the system

Option 2:

Dashboards and benchmarking reports are public, the rest of data will be gradually validated and released in the course of the transitional period.

Option 1: full transparency	Option 2: transitional period
<ul style="list-style-type: none"> Step by step approach towards full transparency 	<ul style="list-style-type: none"> Step by step approach towards transparency
<ul style="list-style-type: none"> Until the first release of the benchmarking report all data will only be used within the KPI subgroup 	<ul style="list-style-type: none"> Until the first release of the benchmarking report all data will only be used within the KPI subgroup
<ul style="list-style-type: none"> Benchmarking reports and data contained thereof, will be public. First report, focussing on high level and benchmarking KPIs (see Appendix 2) will be released in May 2018, after the discussion at the high level meeting in Paris 	<ul style="list-style-type: none"> Benchmarking reports and data contained thereof, will be public. First report, focussing on high level and benchmarking KPIs (see Appendix 2) will be released in May 2018, after the discussion in the high level meeting in Paris
<ul style="list-style-type: none"> All data in the IT-tool can be used for any purpose after the release of the first benchmarking report in May 2018 	<ul style="list-style-type: none"> Dashboard reports with high level KPIs (generated from the IT tool) will be public.
<ul style="list-style-type: none"> Confidential data will not be put into the IT-Tool 	<ul style="list-style-type: none"> For confidential data transitional period applies during which it is accessible to the KPI subgroup members only. Purpose of the transitional period is to verify data consistency and quality before allowing public access. Progress and timelines for release will be regularly discussed in PRIME plenaries. Members may decide that some data remains accessible for PRIME members only, reasons for that should be publicly stated.
<ul style="list-style-type: none"> Every PRIME-member needs to do their best to report as much data as possible 	<ul style="list-style-type: none"> Every PRIME-member needs to do their best to report as much data as possible
<ul style="list-style-type: none"> The members not delivering data will not be able to see their peers data in the system 	<ul style="list-style-type: none"> The members not delivering data will not be able to see their peers data in the system
<ul style="list-style-type: none"> No use of a NDAs 	<ul style="list-style-type: none"> No use of a NDAs. KPI subgroup members remain responsible for guarding non-published data (like they have done so far) IT solutions (e.g. a different status) needs to be developed to identify non-public data

<p>Option 1: All data in the IT system is public. Sensitive or confidential data should not be entered into the system</p>	Pros:	<ul style="list-style-type: none"> • No risk of unwanted disclosure • PRIME members can make a broad and unlimited use of benchmarking data • PRIME perceived as fully transparent
	Cons:	<ul style="list-style-type: none"> • Risk that sensitive and/or difficult to acquire data will not be reported limiting the value added of benchmarking • Risk that less tested indicators contain inconsistencies and might be misleading for the public • New members could hesitate to join
<p>Option 2: Dashboards and benchmarking reports are public, the rest of data will be gradually validated and released in the course of the transitional period.</p>	Pros:	<ul style="list-style-type: none"> • Essential and well verified data is public and PRIME becomes more transparent than currently • Sensitive or less tested data can be kept in the system and continued to be worked on • Transitional period can be applied to new members until their data is checked and validated • Some data (e.g. security) may remain for internal use only
	Cons:	<ul style="list-style-type: none"> • Overall, more complex approach • Difficult to draw a line between public and non-public data, risk of confusion • Use of non-public data requires ad hoc decision for releasing. Trust! • Transitional period? • Still risk that confidential data will not be put into the system

	ADIF	Bane Nor	Pro- Rail	Trafik- verket	FTA	IP	Network Rail	LatRail -Net	RFI	PKP PLK	SNCF Réseau	SBB	DB Netz	Infra- Bel
Public	367	367	367	365	363	363	364	340	341	204	336	313	272	223
Sensitive					3	2	3	27		18				143
Confidential									26		24	39	23	
Under discussion											4	15	72	
Not applicable (N/A)				2	1	2				145	3			1
Total	367	367	367	367	367	367	367	367	367	367	367	367	367	367
% Public (excl N/A)	100%	100%	100%	100%	99%	99%	99%	93%	93%	92%	92%	85%	74%	61%

Data category	ADIF	Bane Nor	Pro-Rail	Trafik-verket	FTA	IP	Network Rail	LatRail-Net	RFI	PKP PLK	SNCF Réseau	SBB	DB Netz	Infrabel
Context	10	10	10	10	10	10	10	10	10	10	10	10	10	10
Of which not public:												3	2	2
Delivery	14	14	14	14	14	14	14	14	14	14	14	14	14	14
Of which not public:									8		12	3	14	14
Financial	35	35	35	35	35	35	35	35	35	35	35	35	35	35
Of which not public:								13	2	15	2		12	15
Growth	30	30	30	30	30	30	30	30	30	30	30	30	30	30
Of which not public:									2		1		4	3
Performance	19	19	19	19	19	19	19	19	19	19	19	19	19	19
Of which not public:									8		10	4	12	11
Safety and environment	20	20	20	20	20	20	20	20	20	20	20	20	20	20
Of which not public:					3	2	3		6	1	2	13	18	14
IM background information	201	201	201	201	201	201	201	201	201	201	201	201	201	201
Of which not public:								14		2	1	23	33	80
EC Background information	37	37	37	37	37	37	37	37	37	37	37	37	37	37
Of which not public:												8	10	37



Thank you all!
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